A meeting of the CABINET will be held in the CIVIC SUITE, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON, PE29 3TN on THURSDAY, 12 DECEMBER 2013 at 7:00 PM and you are requested to attend for the transaction of the following business:-

#### APOLOGIES

| 1. | MINUTES (Pages 1 - 6)  | <b>☎</b><br>Contact<br>(01480) |
|----|--|--------------------------------|
|    | To approve as a correct record the Minutes of the meeting held<br>on 21 <sup>st</sup> November 2013.   | Mrs H J Taylor<br>388008       |
| 2. | MEMBERS' INTERESTS   |                                |
|    | To receive from Members declarations as to disclosable pecuniary, non-disclosable pecuniary or non percuniary interests in relation to any Agenda item. See Notes below. |                                |
| 3. | BUDGET UPDATE (Pages 7 - 20)   |                                |
|    | To consider a report by the Assistant Director, Finance and Resources.   | S Couper<br>388103             |
| 4. | <b>TREASURY MANAGEMENT REVIEW OF PERFORMANCE</b> (Pages 21 - 28)   |                                |
|    | To consider a report by the Assistant Director, Finance and Resources reviewing the performance for the period 1 <sup>st</sup> April to 30 <sup>th</sup> September 2013. | S Couper<br>388103             |
| 5. | NATIONAL NON DOMESTIC RATING - CHANGES TO<br>DISCRETIONARY POLICY (Pages 29 - 32)  |                                |
|    | With the assistance of a report by the Head of Customer<br>Services to review the Council's policy for assessing<br>entitlement to discretionary rate relief.            | Mrs J Barber<br>388105         |
|    | Dated this 4 day of December 2013  |                                |

Janebroother

Head of Paid Service

Notes

1. Disclosable Pecuniary Interests

- (1) Members are required to declare any disclosable pecuniary interests and unless you have obtained dispensation, cannot discuss or vote on the matter at the meeting and must also leave the room whilst the matter is being debated or voted on.
- (2) A Member has a disclosable pecuniary interest if it -

(a) relates to you, or (b) is an interest of -

- (i) your spouse or civil partner; or
- (ii) a person with whom you are living as husband and wife; or
- (iii) a person with whom you are living as if you were civil partners

and you are aware that the other person has the interest.

- (3) Disclosable pecuniary interests includes -
  - (a) any employment or profession carried out for profit or gain;
  - (b) any financial benefit received by the Member in respect of expenses incurred carrying out his or her duties as a Member (except from the Council);
  - (c) any current contracts with the Council;
  - (d) any beneficial interest in land/property within the Council's area;
  - (e) any licence for a month or longer to occupy land in the Council's area;
  - (f) any tenancy where the Council is landlord and the Member (or person in (2)(b) above) has a beneficial interest; or
  - (g) a beneficial interest (above the specified level) in the shares of any body which has a place of business or land in the Council's area.

#### Other Interests

- (4) If a Member has a non-disclosable pecuniary interest or a nonpecuniary interest then you are required to declare that interest, but may remain to discuss and vote.
- (5) A Member has a non-disclosable pecuniary interest or a non-pecuniary interest where -
  - (a) a decision in relation to the business being considered might reasonably be regarded as affecting the well-being or financial standing of you or a member of your family or a person with whom you have a close association to a greater extent than it would affect the majority of the council tax payers, rate payers or inhabitants of the ward or electoral area for which you have been elected or otherwise of the authority's administrative area, or
  - (b) it relates to or is likely to affect any of the descriptions referred to above, but in respect of a member of your family (other than specified in (2)(b) above) or a person with whom you have a close association

and that interest is not a disclosable pecuniary interest.

2. Filming, Photography and Recording at Council Meetings

The District Council supports the principles of openness and transparency in its decision making and permits filming, recording and the taking of photographs at its meetings that are open to the public. It also welcomes the use of social networking and micro-blogging websites (such as Twitter and Facebook) to communicate with people about what is happening at meetings. Arrangements for these activities should operate in accordance with guidelines agreed by the Council and available via the following link filming,photography-and-recording-at-council-meetings.pdf or on request from the Democratic Services Team. The Council understands that some members of the public attending its meetings may not wish to be filmed. The Chairman of the meeting will facilitate this preference by ensuring that any such request not to be recorded is respected.

Please contact Mrs H Taylor, Senior Democratic Services Officer, Tel No. 01480 388008/e-mail Helen.Taylor@huntingdonshire.gov.uk /e-mail: if you have a general query on any Agenda Item, wish to tender your apologies for absence from the meeting, or would like information on any decision taken by the Cabinet.

Specific enquiries with regard to items on the Agenda should be directed towards the Contact Officer.

Members of the public are welcome to attend this meeting as observers except during consideration of confidential or exempt items of business.

Agenda and enclosures can be viewed on the District Council's website – www.huntingdonshire.gov.uk (under Councils and Democracy).

If you would like a translation of Agenda/Minutes/Reports or would like a large text version or an audio version please contact the Democratic Services Manager and we will try to accommodate your needs.

#### **Emergency Procedure**

In the event of the fire alarm being sounded and on the instruction of the Meeting Administrator, all attendees are requested to vacate the building via the closest emergency exit.

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## Agenda Item 1

### HUNTINGDONSHIRE DISTRICT COUNCIL

MINUTES of the meeting of the CABINET held in the Civic Suite 0.1A, Pathfinder House, St Mary's Street, Huntingdon, PE29 3TN on Thursday, 21 November 2013.

| PRESENT:       | Councillor J D Ablewhite – Chairman.  |
|----------------|---|
|                | Councillors B S Chapman, J A Gray,<br>N J Guyatt, R B Howe, T D Sanderson and<br>D M Tysoe. |
| IN ATTENDANCE: | Councillors K J Churchill, J W Davies, R S Farrer, R Fuller and Mrs D C Reynolds.           |

#### 44. MINUTES

The Minutes of the meeting of the Cabinet held on 17th October 2013 were approved as a correct record and signed by the Chairman.

#### 45. MEMBERS' INTERESTS

Councillors R Fuller and N J Guyatt declared non pecuniary interests in Minute Nos. 50 and 52 by virtue of their appointment as District Council's representatives on Luminus Homes.

### 46. FINANCIAL MONITORING - REVENUE BUDGET 2013/14

The Cabinet received a report by the Assistant Director, Finance and Resources (a copy of which is appended in the Minute Book) on the projected budget outturn for 2013/14 together with details of variations from the previous forecast.

Members were advised that the expected outturn of revenue expenditure was  $\pounds 21.8$ m which represented a saving of  $\pounds 1.5$ m in that previously forecasted. It was reported that the New Homes Bonus for 2014/15 would be based on the increase in houses in the year ending September 2013. Although the authority was behind its target by 7%, which would reduce next year's NHB by  $\pounds 41$ k, this would be more than offset by the growth in affordable homes and a risk contingency of  $\pounds 50$ k.

It was also pointed out that the cost of Council Tax Support was expected to be lower than that budgeted, income from Business Rates would be lower and that Sundry Debtors remained consistent with previous collection rates.

Having noted the position on debts collected and written off during the period July to September 2013, the Cabinet

#### RESOLVED

that the spending variations in the Revenue Budget be noted.

#### 47. FINANCIAL MONITORING - CAPITAL PROGRAMME 2013/14

By means of a report by the Assistant Director, Finance and Resources (a copy of which is appended in the Minute Book) the Cabinet were acquainted with anticipated cost variations and timing changes in the Capital Programme for 2013/14 financial year.

Members were advised that the construction costs for the Huntingdon multi-storey car park and the One Leisure St Ives Redevelopment Schemes were expected to be higher than that budgeted for, a report on which would be presented at a future meeting of the Cabinet. Having noted that an Officer Governance Board and six themed Working Groups had been established by the Chief Officer Management Team to raise awareness of the importance of good governance, the Cabinet

#### RESOLVED

that the report be received and the expected variations noted.

## 48. TECHNICAL REFORM OF COUNCIL TAX - LOCALLY DEFINED DISCOUNTS

Further to Minute No. 12/76 and by way of a report by the Head of Customer Services (a copy of which is appended in the Minute Book) the Cabinet considered a proposal to reduce the Council Tax discount awarded for properties which are inhabitable and requiring/undergoing structural alteration or major repair to 0%.

Executive Councillors were reminded that the authority's current Council Tax Policy allowed for 100% discount for such properties. Having been advised that the change would encourage owners to reoccupy properties, remove financial incentives to do otherwise and achieve both income generation and efficiency savings in terms of administrative burdens, the Cabinet

#### RESOLVED

that the discount for uninhabitable dwellings requiring or undergoing structural alteration or major repair (Class D) be reduced to 0%, with effect from 1<sup>st</sup> April 2014.

#### 49. SAFETY ADVISORY GROUP

The report of the Safety Advisory Group held on 11<sup>th</sup> September 2013 was received and noted.

## 50. SHELTERED HOUSING SCHEME AT LANGLEY COURT AND LANGLEY CLOSE, ST IVES

(The Chairman announced that he proposed to admit the following urgent item in accordance with Section 100B (4) (b) of the Local

Government Act 1972 given its referral from Council, which met after the Cabinet agenda was despatched, and the scope to link to the Loan request from Luminus (Minute No. 52 refers)).

(Councillors J W Davies, R Fuller and Mrs D C Reynolds, local Ward Members, were in attendance and spoke on this item.)

The Cabinet gave consideration to a petition presented to Council on 13th November 2013, concerning the potential closure of the Sheltered Housing Scheme at Langley Court and Langley Close, St Ives together with a Motion by Councillor K J Churchill on the matter which had been referred, by the Council to the Cabinet. (the text of the petition and motion is reproduced in the report of the Head of Legal and Democratic Services appended in the Minute Book).

By way of introduction, the Executive Leader explained that he and local ward members had met with residents of Langley Court to discuss their concerns over proposals by Luminus to demolish the building in order to build an extra-care facility. At the invitation of the Chairman, Councillors Davies, Fuller and Mrs Reynolds addressed the Cabinet. They expressed reservations over the contents of the Motion given the need for extra care facilities in the town and the measures being offered by Luminus to support those affected. The local Ward Members acknowledged that improvements could have been made in the way the scheme was communicated to residents. As a result, residents had been left confused and anxious about their future. However, it was now Members' understanding that existing residents would be rehoused locally and given the opportunity to return to the new facility. Furthermore, it was suggested that the majority of Langley Court residents have now indicated their willingness to move.

In considering the information before them, Executive Councillors concurred with the views of the Ward Councillors and stressed that the new facility would provide additional care provisions for the district including specialist accommodation. Having noted that the other element of the Motion would be addressed when considering a later item of business (Minute No.52 refers) and on the basis that the following does not prejudice the formal determination of the planning application for the development should one be forthcoming, the Cabinet

#### RESOLVED

the Council is recommended:

- (a) that paragraph (a) of the Motion be noted;
- (b) that, having regard to the advice of Councillors representing St lves and to evidence which suggests that the majority of Langley Court residents have clearly indicated their willingness to move, it is in the best interests of the residents to ensure that necessary steps are taken, at the earliest possible opportunity to resettle them; and
- (c) that, following investigations, Langley Court is considered

to be the most appropriate site for the extra care home.

### 51. EXCLUSION OF THE PRESS AND PUBLIC

#### RESOLVED

that the public be excluded from the meeting because the business to be transacted contains exempt information relating to the financial or business affairs of a particular person including the authority that holds that information.

### 52. LOAN TO LUMINUS

(Councillor R Fuller, local Ward Member and District Council representative on Luminus, was in attendance and spoke on this item.)

With reference to a report by the Assistant Director, Finance and Resources (a copy of which is appended in the Minute Book) the Cabinet considered a request by Luminus for a loan to enable them to develop a new extra care scheme for frail older people at Langley Court, St Ives.

Executive Councillors discussed the significant housing, health and social care benefits the scheme would give to the area. In expressing their support for the scheme, the Cabinet stressed that:

- no residents should be asked to leave until planning permission for the scheme is granted;
- any provision allows any resident that wishes to return after the new build is finished, can;
- every possible effort be made to ensure that any resident that wishes to return is temporarily housed in St Ives; and
- the Luminus Board reconsiders its attitude to District Council appointed Members to ensure full engagement and transparency.

Whereupon, it was

#### RESOLVED

- (a) that a loan be provided to Luminus of up to £5.5m over 30 years to fund the new extra care home, subject to confirmation of the various legal, procedural and security issues highlighted in the report and agreement of the interest rate; and
- (b) that the Assistant Director, Finance and Resources, be authorised to make the loan following consultation with the Executive Councillor for Resources on these issues, subject to the Executive Councillor having the right to require agreement of the details to be determined by Cabinet.

Chairman

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# Agenda Item 3

Public Key Decision

#### HUNTINGDONSHIRE DISTRICT COUNCIL

| Title:               | Budget Update                              |
|----------------------|--|
| Meeting/Date:        | Cabinet – 12 December 2013                 |
| Executive Portfolio: | Resources                                  |
| Report by:           | Assistant Director (Finance and Resources) |
| Wards affected:      | All  |

#### **Executive Summary:**

The Government's Autumn Statement is planned for the 4<sup>th</sup> December with the Local Government draft settlement expected one or two weeks later. The settlement is expected to clarify the:

- Level of Formula Grant (RSG) for 2014/15
- Any changes to the financial impact of Business Rates
- The criteria for determining an excessive Council Tax increase, including the changes in relation to the precepts from Internal Drainage Boards.

It should also provide at least some indications for the anticipated higher funding losses in 2015/16 which include the proposed reduction in New Homes Bonus.

Cabinet will also be conscious that the Facing the Future process is only partially complete with proposals for both straightforward and more difficult potential savings emerging each week.

Other key data, such as the financial impact of the pay review, will not be available and the new pension contribution rates, relating to the 3 yearly revaluation of the pension fund, may not be available.

In these circumstances there seems little point in preparing a draft budget at this stage.

This report therefore comprises of a set of annexs that itemise proposed variations to be included in the new budget and MTP.:

- Any base budget issues that need to be addressed
- Progress in achieving any savings which are part of the approved MTP and any variations required.
- Progress in achieving any "targeted" savings and any variations required.
- Extra savings proposals that it is proposed to include at this stage because they have no or minimal impact on service levels and would be straightforward to implement.
- Proposals for increasing the budget for specific projects or purposes e.g. to include provision in the new year 5 (2019/20) for Disabled Facilities Grants.
- Schemes where rephasing is unavoidable or proposed.
- Technical items

Within the annexs the items are colour coded as follows:

GreenAdditional savings (extra income or reduced cost)RedExtra cost (or reduced income)GreyRephasingBlueTransfersBrownRevenue to CapitalBeigeNet Nil / Invest to Save

The tables below summarise the position shown in these annexs:

|       | REVENUE                | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|-------|------------------------|---------|---------|---------|---------|---------|---------|
| Annex | Variation type         | £000    | £000    | £000    | £000    | £000    | £000    |
| Α     | Base                   | -13     | 393     | 282     | 223     | 241     | 245     |
| В     | Base savings           | 371     | 108     | 116     | 111     | 76      | 152     |
| С     | Targeted savings       | -333    | -1,313  | -1,652  | -1,813  | -1,841  | -1,841  |
| D     | Additional savings     | -176    | -249    | -256    | -212    | -211    | -209    |
| E     | Proposed increases     | 66      | 86      | 142     | 148     | 64      | 36      |
| F     | Rephasing              | -471    | 509     | 42      | 47      | 29      | 29      |
| G     | Technical              | -395    | -253    | -206    | -206    | -206    | -206    |
|       | Other Forecast Savings | -935    |         |         |         |         |         |
|       | TOTAL #                | -1,886  | -719    | -1,532  | -1,702  | -1,848  | -1,794  |

Note # - Revenue table does not include the revenue effect of variations in capital expenditure.

| REVENUE SAVINGS                | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--------------------------------|---------|---------|---------|---------|---------|---------|
|                                |         |         |         |         |         |         |
|                                | £000    | £000    | £000    | £000    | £000    | £000    |
| From September Forecast Report |         |         |         |         |         |         |
| Targeted                       |         | -1,377  | -1,852  | -2,050  | -2,090  | -2,090  |
| Unidentified                   |         | -138    | -2,620  | -2,948  | -3,181  | -3,694  |
| total                          |         | -1,515  | -4,472  | -4,998  | -5,271  | -5,784  |
| % of Budget                    |         | 6.4%    | 18.4%   | 20.0%   | 19.9%   | 20.7%   |
|                                |         |         |         |         |         |         |
| Identified so far (from above) | -1,886  | -719    | -1,532  | -1,702  | -1,848  | -1,794  |
| Still required                 |         | -796    | -2,940  | -3,296  | -3,423  | -3,990  |
| % of Budget                    |         | 3.4%    | 12.1%   | 13.2    | 13.0    | 14.3    |

Warning: the above table should be treated as indicative at this stage as adjustments have not yet been made for interest rates, inflation, revenue impact of capital, risk provision etc.

|       | NET CAPITAL              | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|-------|--------------------------|---------|---------|---------|---------|---------|---------|
| Annex | Variation type           | £000    | £000    | £000    | £000    | £000    | £000    |
| Α     | Base                     | -93     | -40     | -40     | -70     | 10      | 10      |
| В     | Base savings             | 406     | -64     | 0       | 0       | -44     | 45      |
| С     | Targeted savings         | 0       | 2       | 2       | 150     | 65      | 0       |
| D     | Additional savings       | 0       | 0       | 0       | 0       | 0       | 0       |
| E     | Proposed increases       | 172     | 1,290   | -352    | 176     | 222     | 2,834   |
| F     | Rephasing                | 618     | 699     | -480    | -183    | -218    | -33     |
| G     | Technical                | 380     | 47      | 0       | 0       | 0       | 0       |
|       | Less 2018/19 Provision   |         |         |         |         |         | -3,347  |
|       | Additional Carry forward |         |         |         |         |         |         |
|       | from 2012/13             | -707    |         |         |         |         |         |
|       | TOTAL                    | 776     | 1,934   | -870    | 73      | 35      | -491    |

Cabinet are asked to consider these annexs and determine if there is any item(s) that they consider should not be included when the budget/MTP is produced in January.

A briefing paper will be circulated to all Members soon after the Local Government draft settlement is received.

The search for sufficient savings will need to continue into next year. Cabinet will receive a report following Overview and Scrutiny consideration of the Facing The Future templates and will then determine those areas which are a priority for investigation. The process will then need to be dynamic with any further proposals receiving appropriate priority, whilst less practical proposals are removed, until a robust programme has been confirmed that should, at least, allow the necessary 2015/16 savings to be realistically achieved.

#### **RECOMMENDATIONS:**

That Cabinet:

- Determine whether there are any items contained in the annexs to this report that <u>should not be</u> included in the February Budget and MTP proposals.
- Determine whether there are any additional items that <u>should be</u> included in the February Budget and MTP proposals.
- Note that a briefing note will be distributed once the Local Government draft settlement is received.

#### **BACKGROUND PAPERS**

Financial Forecast Report Working Papers in Financial Services

#### CONTACT OFFICERS

Steve Couper Assistant Director (Finance and Resources) 
2 01480 388103

Clive Mason Accountancy Manager 2 01480 388157

#### ANNEXS

- A Base budget proposed variations
- **B** Base saving progress/proposed variations
- **C** Targeted savings progress/proposed variations
- D Proposed additional savings items
- E Proposed increases
- **F** Proposed rephasing
- G Technical
- H Totals

|            | 7  |        |      |      | ANNEX A | - BASE bu | dget prop | osed variat | ions | 1     |        |      |      | 1         |           |           |      |         |      |
|------------|--|--------|------|------|---------|-----------|-----------|-------------|------|-------|--------|------|------|-----------|-----------|-----------|------|---------|------|
|            |  |        |      | DEV  | ENUE    |           |           |             |      | NET C | APITAL |      |      | <b></b> ( | CAPITAL G | DANITE AN |      |         |      |
|            |  | F'CAST |      | KEV  | MTP     |           |           | F'CAST      |      | NETC  | MTP    |      |      | F'CAST    | SAFITAL G | KAN15 AN  | MTP  | BUTIONS | ,    |
|            |  | 2013   | 2014 | 2015 | 2016    | 2017      | 2018      | 2013        | 2014 | 2015  | 2016   | 2017 | 2018 | 2013      | 2014      | 2015      | 2016 | 2017    | 2018 |
| Bid        | Scheme   | 2013   | 2014 | 2015 | 2010    | 2017      | 2019      | 2013        | 2014 | 2015  | 2010   | 2017 | 2010 | 2013      | 2015      | 2015      | 2010 | 2018    |      |
| No.        |  | £000   |      |      | £000    |           | £000      | £000        | £000 | £000  | £000   | £000 | £000 | £000      |           |           | £000 | £000    |      |
|            |  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| Managin    | g Directors and Corporate Office                         |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 1010       | HR & Payroll   | 110    |      | 100  |         | 104       | 104       |             |      |       |        |      |      |           |           |           |      |         |      |
| 1048       | Re-alignment of Commercial Estates Budget                | 116    | 111  | 106  | 101     | 101       | 101       |             |      |       |        |      |      |           |           |           |      |         |      |
| Head of    | Legal & Democratic Services                              |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Environmental Health (Licensing)                         |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| SAVING     | Regulatory Limitation on price increases                 |        | 19   | 19   | 19      | 19        | 19        |             |      |       |        |      |      |           |           |           |      |         |      |
|            |  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Democratic Representation                                |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 825<br>380 | Members Allowances Review<br>Replacement Printing Equip. |        |      |      |         |           | 4         | -45         |      |       | -30    |      |      |           |           |           |      |         |      |
| 300        |  |        |      |      |         |           |           | -40         |      |       | -30    |      |      |           |           |           |      |         |      |
| Head of    | Operations   |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Refuse and Recycling                                     |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Bulky refuse income and expenditure                      | 20     |      | 20   | 20      | 20        | 20        |             |      |       |        |      |      |           |           |           |      |         |      |
| 969        | Recycling Gate Fees                                      | -11    | -9   | ĺ    |         | 1         |           |             |      |       | 1      |      | 1    |           |           | 1         | 1    | 1       | 1    |
|            | Community Coloty   |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 1023       | Community Safety Wireless CCTV                           |        | 30   | 30   | 30      | 30        | 30        | 40          |      |       |        |      |      |           |           |           |      |         |      |
| 1023       |  |        |      | 1    |         | 1         |           |             |      |       | 1      | 1    | 1    |           |           | i i       | 1    | 1       | 1    |
|            | Car Parks  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| SAMING     | Increase in Car Park Charges                             |        | 16   |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            |  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| Head of    | Planning Services  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 358        | Planning Policy and Conservation<br>Ramsey Rural Renewal | -5     | -3   |      |         |           |           | -63         |      |       |        |      |      |           |           |           |      |         |      |
| 903        | Local Development Framework (Plan Policies) examinations | -217   | 105  | 49   |         |           |           | -03         |      |       |        |      |      |           |           |           |      |         |      |
|            |  |        |      |      |         | 1         |           |             |      |       | [      |      |      |           |           |           |      |         | [    |
|            | Private Housing Support                                  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 932        | Decent Homes - Thermal Efficiency and Category 1 H&S     |        |      |      |         |           |           | -25         | -40  | -40   | -40    | 10   | 10   |           |           |           |      |         |      |
| lload of   |  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Environmental Management<br>Building Control             |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Building Control Income                                  | 60     | 60   | 60   | 60      | 60        | 60        |             |      |       |        |      |      |           |           |           |      |         |      |
|            |  |        |      |      |         |           |           |             |      |       | [      |      |      |           |           |           |      |         | [    |
|            | Environmental Health (Energy Efficiency)                 |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 918A       | Building Effic. Imps (Potential LC proportion)           | -10    | -28  | -42  | -47     | -29       | -29       |             |      |       |        | -    |      |           |           | -         |      |         |      |
|            | Constanting Constant                                     |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| Head of    | Customer Services<br>Homelessness                        |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 1019       | Homeless Accommodation - Cost Reduction Schemes          |        | 32   |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            |  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| Head of    | Financial Services                                       |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Other Expenditure  |        |      |      |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
|            | Insurance Premium Income                                 | 28     | 34   | 34   |         |           |           |             |      |       |        |      |      |           |           |           |      |         |      |
| 1101       | Removal of Credit Interest Budget                        | 6      | 6    | 6    | 6       | 6         | 6         |             |      | 1     |        |      |      |           | 1         |           |      | 1       |      |
|            |  |        |      |      | -       |           |           |             |      |       |        |      |      |           | _         |           |      | -       |      |
| Total BA   | SE budget proposed variations                            | -13    | 393  | 282  | 223     | 241       | 245       | -93         | -40  | -40   | -70    | 10   | 10   | 0         | 0         | 0         | 0    | 0       | 0    |

|            |   |          |          | 1        | ANNEX B - | BASE say | ing progre  | ess/propos | ed variatio | ons         |         |             |      | 1      |         | 1           | 1           |             |      |
|------------|---|----------|----------|----------|-----------|----------|-------------|------------|-------------|-------------|---------|-------------|------|--------|---------|-------------|-------------|-------------|------|
|            |   |          |          | REVE     | NUE       |          |             |            |             | NET C       | CAPITAL |             |      |        | CAPITAL | GRANTS /    | AND CONT    |             |      |
|            |   | F'CAST   |          |          | MTP       |          |             | F'CAST     |             |             | MTP     |             |      | F'CAST |         |             | МТР         |             |      |
|            |   | 2013     | 2014     | 2015     | 2016      | 2017     | 2018        | 2013       | 2014        | 2015        | 2016    | 2017        | 2018 | 2013   | 2014    | 2015        | 2016        | 2017        | 2018 |
| Bid        | Scheme  | 2014     | 2015     | 2016     | 2017      | 2018     | 2019        | 2014       | 2015        | 2016        | 2017    | 2018        | 2019 | 2014   | 2015    | 2016        | 2017        | 2018        | 2019 |
| No.        |   | £000     | £000     | £000     | £000      | £000     | <b>£000</b> | £000       | £000        | <b>£000</b> | £000    | <b>£000</b> | £000 | £000   | £000    | <b>£000</b> | <b>£000</b> | <b>£000</b> | £000 |
|            |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | egal & Democratic Services  |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Democratic Representation   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
| 885        | District Elections  |          | -34      | -25      | -29       | -64      | 12          |            |             |             | ń       | 1           | ń    |        | ń       |             |             |             |      |
| llaad of ( |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Deerations  |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Refuse and Recycling  | 53       | 50       | 50       | 50        | 50       | 50          |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Recycling Credits<br>Charge for second green bin                            | 53<br>52 | 53<br>52 | 53<br>52 | 53<br>52  |          |             |            | -28         |             |         |             |      |        |         |             |             |             |      |
| 1050       | charge for second green bin   | JZ       | JL       | JZ       | JZ        | JZ       | JZ<br>İ     | 12         | -20         | 1           |         | 1           | 1    |        | 1       | 1           | 1           |             |      |
|            | Community Safety  |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | CCTV - Camera replacements  |          |          |          |           |          |             | 36         | -36         | 5           |         | -44         |      |        |         |             |             |             |      |
|            |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Pool Cars   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
| 1026EY     | Pool Cars   |          |          |          |           |          |             |            |             |             |         |             | 45   |        |         |             |             |             |      |
|            |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | nvironmental Management   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Offices   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Rental of space in PFH  | 25       | 25       | 25       | 25        | 25       | 25          |            |             |             |         |             |      |        |         |             |             |             |      |
| 1          |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
| Head of I  |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Business Analysis and Project Management Business Continuity Review         | -1       | -1       | -1       | -1        | -1       | 4           |            |             |             |         |             |      |        |         |             |             |             |      |
| 1002       | Business Continuity Review  | -1       | -1       | -1       | -1        | -1       | -1          |            |             |             |         |             |      |        |         |             |             |             |      |
| General I  | lanager, OneLeisure   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Leisure Centres   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | One Leisure Savings Proposals   | 0        | 13       | 12       | 11        | 11       | 11          |            |             |             | ļ       |             |      |        |         |             |             |             |      |
|            | St Ivo LC Redevelopment   | 150      |          |          |           |          |             | 358        |             |             |         |             |      | -168   |         |             |             |             |      |
|            |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
| Other On   | e-Off (2013/14 Savings)   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Planning Services   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Car Park Strategy   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
|            | Car Park Strategy<br>Reduced Car Park Income due to "free after 3PM" scheme | 10<br>82 |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
| 3AV 132    | Reduced car Park income due to free after 3PM scheme                        | 62       |          |          |           |          |             |            |             |             |         |             |      |        |         |             | 1           |             |      |
|            |   |          |          |          |           |          |             |            |             |             |         |             |      |        |         |             |             |             |      |
| Total BAS  | E saving progress/proposed variations                                       | 371      | 108      | 116      | 111       | 76       | 152         | 406        | -64         | 0           | 0       | -44         | 45   | -168   | 0       | 0           | 0           | 0           | 0    |
|            |   |          |          |          |           |          |             |            |             |             |         | 1           |      |        |         |             |             |             |      |

|           |   |              |              |              |              | ANNEX C      | - Targeted Sav | vings        |              |              |              |              |              |              |              |              |              |              |          |
|-----------|---|--------------|--------------|--------------|--------------|--------------|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------|
|           |   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           |   |              | -            | R            | EVENUE       |              |                |              | -            | NET C        | APITAL       |              |              |              | CAPITAL      | GRANTS       |              | TRIBUTION    | <u>}</u> |
|           |   | F'CAST       | 0044         | 0045         | MTP          | 0047         | 0040           | F'CAST       |              | 0045         | MTP          | 0047         | 0040         | F'CAST       | 0014         | 0045         | MTP          |              | 0040     |
| Bid       | Scheme  | 2013<br>2014 | 2014<br>2015 | 2015<br>2016 | 2016<br>2017 | 2017<br>2018 | 2018<br>2019   | 2013<br>2014 | 2014<br>2015 | 2015<br>2016 | 2016<br>2017 | 2017<br>2018 | 2018<br>2019 | 2013<br>2014 | 2014<br>2015 | 2015<br>2016 | 2016<br>2017 | 2017<br>2018 |          |
| No.       |   | £000         |              | £000         |              | £000         | £000           | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000         | £000     |
|           |   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| Managin   | Directors and Corporate Office  |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 4004      | HR & Payroll Corporate Office target saving from extra income, cost                                 |              | 40           | 40           | -40          |              | 0 40           |              |              |              |              |              |              |              |              |              |              |              |          |
| 1001      | savings or restructuring  |              | -40          | -40          | -40          | -40          | 0 -40          |              |              |              |              |              |              |              |              |              |              |              |          |
|           | (Cover of Staff Side Representatives)   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Corporate Office target saving from extra income, cost  | -40          | 15           | 15           | 15           | 1            | 5 15           |              |              |              |              |              |              |              |              |              |              |              |          |
| 1047      | savings or restructuring<br>Review of Contracts   |              |              |              | -20          | -3           | 0 -30          |              |              |              |              |              |              |              |              |              |              |              |          |
| 1041      | Review of HR Contracts  |              |              |              | 14           |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           |   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 40.40     | Economic Development (Other)  |              | 40           |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1046      | Give up Performance Management budget<br>(Management/Equalities/Community Strategy Saving)          |              | -18          | -23          | -23          | -23          | 3 -23          |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Management/Equalities/Community Strategy Saving   |              |              | 5            |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           |   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Estates   |              |              | 40           | 50           |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Increased income from proactive management of commercial estate                                     |              | -20          | -40          | -50          | -50          | 0 -50          |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Increased income from proactive management of commercial  |              | 0            | 20           | 30           | 3            | 0 30           |              |              |              |              |              |              |              |              |              |              |              |          |
|           | estate  |              |              |              |              | 1            |                |              |              |              |              |              |              |              |              |              |              |              |          |
| Head of I | egal & Democratic Services  |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Document Centre   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| SAVING    | Document Centre - efficiency and external work  |              | -10          | -15          | -20          | -20          | 0 -20          |              |              |              |              |              |              |              |              |              |              |              |          |
|           |   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Legal & Democratic Mu   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1043      | Legal & Democratic Budget Reduction<br>Democratic/Central Services target saving from extra income, | -22          | -20<br>-2    |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1040      | cost savings or restructuring   | -22          |              | -            | -            |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           |   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Strategic Review  |              |              | 05           | 25           | -            | r or           |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Outsourced/Shared Legal Service<br>Outsourced/Shared Legal Service                                  |              | -25<br>8     | -25<br>-13   |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           |   |              |              | 1            |              |              |                |              |              |              |              |              |              |              |              | Ì            |              |              |          |
| Head of I | nvironmental and Community Services   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Environmental Health  |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1061      | Deletion of Commercial Team Post  |              |              | -35          | -35          | -3           | 5 -35          |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Community Initiatives   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1060      | Deletion of Arts Development Budget   |              | -11          | -11          |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1063      | Reduction in Voluntary Grants   |              |              |              | -50          |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1065      | Review of Community Development Service   |              |              |              | -33          | -3:          | 3 -33          |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Leisure Policy and Development  |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
| 1064      | Reduction to Leisure Development Budget   |              | -7           | -7           | -7           | -            | 7 -7           |              |              |              |              |              | 1            |              |              |              |              |              |          |
|           |   |              |              |              |              |              |                |              |              |              |              |              |              |              |              |              |              |              |          |
|           | Environmental & Community Health MU<br>ECHS Income Generation                                       |              | -19          | -24          | -29          | -34          | 4 -34          |              |              |              |              |              |              |              |              |              |              |              |          |
| 1062      | ECHS Income Generation  | -9           | -19          | -24          | -29          | - 34         | 34             |              |              |              |              |              |              |              |              |              |              |              |          |

|           |  |              |              | RE           | EVENUE       |              | 1            |              |              | NETO         | APITAL |              |              |              | CADITAL      |              |              | RIBUTIONS    | _            |
|-----------|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|           |  | F'CAST       |              |              | MTP          |              |              | F'CAST       |              | NETC         | MTP    |              |              | F'CAST       | CAPITAL      | GRANIS A     | MTP          | RIBUIIUNS    |              |
| _         |  | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2013         | 2014         | 2015         | 2016   | 2017         | 2018         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         |
| d<br>).   | Scheme   | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017   | 2018<br>£000 | 2019<br>£000 | 2014<br>£000 | 2015<br>£000 | 2016<br>£000 | 2017<br>£000 | 2018<br>£000 | 2019<br>£000 |
| <u>'.</u> |  | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000   | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         | 2000         |
|           | perations  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Street Cleaning and Litter   |              | 70           | 70           | 70           | 70           | 70           |              |              |              |        |              |              |              |              |              |              |              |              |
| 1         | Street Cleaning Savings  |              | -70          | -70          | -70          | -70          | -70          |              |              | 1            | 1      | 1            | 1            |              | 1            | 1            | 1            | (            |              |
|           | Parks and Open Spaces  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
| 4         | Lower Parks Repairs & Renewal Fund Contribution                    |              | -25          | -25          | -25          | -25          | -25          |              | 1            | 1            |        |              | í.           |              |              | i -          |              |              |              |
|           | CCTV   |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Outsourced/Shared CCTV Service with Cambridgeshire City            |              | -20          | -100         | -100         | -100         | -100         |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Outsourced/Shared CCTV Service with Cambridgeshire City            | 48           | 18           | 40           | 33           | 30           | 30           |              | 2            | . 2          | 2 150  | 65           |              |              |              |              |              |              |              |
| - 10      | Operations Management  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Operations management<br>Ops Management and Admin Savings          |              | -80          | -80          | -80          | -80          | ) -80        |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Ops Management and Admin Savings                                   | -55          |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           |  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | anning Services  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Development Management   |              | ~~           |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
| 8 (       | CIL related staff reorganisation                                   |              | -30          | -30          | -30          | -30          | ) -30        |              |              |              |        | 1            |              |              | 1            |              |              |              |              |
|           | Private Housing Support  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | ntegration of Housing Strategy with Planning Policy                |              | -25          | -50          | -50          | -50          | -50          |              |              |              |        |              |              |              |              |              |              |              |              |
|           |  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Planning Management<br>Selling planning expertise to other LA's    |              | -20          | -20          | -20          | -20          | -20          |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Planning staff savings (existing vacancies)                        |              | -50          | -50          | -50          | -50          |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           |  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | vironmental Management   |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Environmental Health (Combination of Savings)                      |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Savings proposed   | 000          | -200         | -250         | -250         | -250         |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Various Savings identified   | -200         | -27          | 23           | 23           | 23           | 23           |              |              |              | 1      | 1            | 1            |              | 1            | 1            |              |              |              |
| of Cu     | Istomer Services   |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Call Centre  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | New Call Centre Savings-Inc/Restructuring                          |              |              | -25          | -25          | -25          | -25          |              |              |              |        |              |              |              |              |              |              |              |              |
|           |  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Strategic Review   |              | <b>F</b> •   | 4.80         | 4.50         | 400          | 400          |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Outsourced/Shared Revs and Bens<br>Outsourced/Shared Revs and Bens |              | -50          | -150<br>75   | -150<br>75   | -100<br>75   |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           |  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
| of IM     | D  |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Helpdesk and Network Services                                      |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Mobile Phones (lower tariffs)                                      |              | -20          | -20          | -20          | -20          | -20          |              |              |              |        |              |              |              |              |              |              |              |              |
| 9         | Mobile Phones (lower tariffs)                                      | -5           |              |              |              |              |              |              |              |              |        |              |              |              |              |              | 1            |              |              |
|           | Strategic Review   |              |              |              |              |              |              |              |              |              |        |              |              |              |              |              |              |              |              |
|           | Outsourced/Shared IT   |              | -50          | -100         | -100         | -100         | -100         |              | l            | l            | 1      |              | ł            |              |              | ł            |              |              |              |

|           |  |        |           |           |           | ANNEX C -   | Targeted Sav | ings   |       |        |        |       |       |        |         |          |         | · · · · · · · · · |       |
|-----------|--|--------|-----------|-----------|-----------|-------------|--------------|--------|-------|--------|--------|-------|-------|--------|---------|----------|---------|-------------------|-------|
|           |  |        |           |           |           |             |              |        |       |        |        |       |       |        |         |          |         |                   |       |
|           |  |        |           | RE        | VENUE     |             |              |        |       | NET C/ | APITAL |       |       |        | CAPITAL | GRANTS A | ND CONT | RIBUTIONS         |       |
|           |  | F'CAST |           |           | MTP       |             |              | F'CAST |       |        | MTP    |       |       | F'CAST |         |          | MTP     |                   |       |
|           |  | 2013   | 2014      | 2015      | 2016      | 2017        | 2018         | 2013   | 2014  | 2015   | 2016   | 2017  | 2018  | 2013   | 2014    | 2015     | 2016    | 2017              | 2018  |
| Bid       | Scheme   | 2014   | 2015      | 2016      | 2017      | 2018        | 2019         | 2014   | 2015  | 2016   | 2017   | 2018  | 2019  | 2014   | 2015    | 2016     | 2017    | 2018              | 2019  |
| No.       |  | £000   | £000      | £000      | £000      | £000        | £000         | £000   | £000  | £000   | £000   | £000  | £000  | £000   | £000    | £000     | £000    | £000              | £000  |
|           |  |        |           |           |           |             |              |        |       |        |        |       |       |        |         |          |         |                   |       |
| Head of F | -inancial Services   |        |           |           |           |             |              |        |       |        |        |       |       |        |         |          |         |                   |       |
|           | Other Expenditure  |        |           |           |           |             |              |        |       |        |        |       |       |        |         |          |         |                   |       |
|           | Reduced Audit Fees budget  |        | -40       | -40       | -40       | -40         | -40          |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1076      | Saving in External Audit Fee   | -50    | -10       | -10       | -10       | -10         | -10          |        |       |        |        |       |       |        |         |          |         |                   |       |
|           | Identify & Remove spare budgets across the Council   |        | -50       | -50       | -50       | -50         | -50          |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1080      | Identify & Remove spare budgets across the Council   |        | 50        | 50        | 50        | 50          | 50           |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1081      | Adverting Opportunities  |        | -20       | -25       | -25       | -25         | -25          |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1082      | Reduce training budgets to focus on priorities   |        | -20       | -20       | -20       | -20         | -20          |        |       |        |        |       |       |        |         |          |         |                   |       |
|           | Outsourced/Shared Debtors  |        | -25       | -25       | -25       | -25         | -25          |        |       |        |        |       |       |        |         |          |         |                   |       |
|           | Outsourced/Shared Debtors  |        | 25        | 25        | 25        | 25          | 25           |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1083      | Margin on Loans to RSL's etc   |        | -30       | -75       | -125      | -175        | -175         |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1084      | Other emerging minor staffing adjustments  |        | -25<br>25 | -50<br>50 | -75<br>75 | -100<br>100 | -100<br>100  |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1085      | Other emerging minor staffing adjustments<br>No grants to towns/parishes re. Housing Support |        | -357      | -357      | -357      | -357        | -357         |        |       |        |        |       |       |        |         |          |         |                   |       |
| 1005      | No grants to towns/parisites re. Housing Support   |        | -307      | -30/      | -357      | -30/        | -35/         |        |       |        |        |       |       |        |         |          |         |                   |       |
| TOTAL Ta  | rgeted SAVINGS (September 2013) - Approved Budget/MTP  | 0      | -1,377    | -1,852    | -2,050    | -2,090      | -2,090       | 8.054  | 8.060 | 8,064  | 8,216  | 8,135 | 8,074 | 8,054  | 8,058   | 8,062    | 8,066   | 8,070             | 8,074 |
|           | Savings Current Forecast   | -333   | -1,313    | -1,652    | -1,813    | -1,841      | -1,841       | 0      | 2     | 2      | 150    | 65    |       | 0      | 0       | 0        | 0       | 0                 | 0     |
| -         | Under Achievement  | -333   | 64        | 200       | 237       | 249         | 249          |        |       |        |        |       |       |        |         |          |         |                   |       |

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|   |             |      |      | , a  |      |      | dditional s | uringe |       |        |          |      |        |         |             |             |           |      |
|---|-------------|------|------|------|------|------|-------------|--------|-------|--------|----------|------|--------|---------|-------------|-------------|-----------|------|
|   |             |      | PEVE | ENUE |      |      |             |        | NET C | APITAL | <u>.</u> |      |        |         | GRANTS      |             |           |      |
|   | F'CAST      |      |      | MTP  |      |      | F'CAST      |        | NLIU  | MTP    |          |      | F'CAST | CAPITAL |             | MTP         | RIDOTIONS |      |
|   | 2013        | 2014 | 2015 | 2016 | 2017 | 2018 | 2013        | 2014   | 2015  | 2016   | 2017     | 2018 | 2013   | 2014    | 2015        | 2016        | 2017      | 2018 |
| Bid Scheme  | 2014        | 2015 | 2016 | 2017 | 2018 | 2019 | 2014        | 2015   | 2016  | 2017   | 2018     | 2019 | 2014   | 2015    | 2016        | 2017        | 2018      | 2019 |
| No.   | <b>£000</b> | £000 | £000 | £000 | £000 | £000 | £000        | £000   | £000  | £000   | £000     | £000 | £000   | £000    | <b>£000</b> | <b>£000</b> | £000      | £000 |
| Managing Directors and Corporate Office                               |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| HR & Payroll  |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1050 Pensions Increase Saving   | -30         | -30  | -30  | -30  | -30  | -30  |             |        |       |        |          |      |        |         |             |             |           |      |
| Economic Development (Other)  |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1058 Funded Support for Local Enterprise Partners                     | nip -20     | -43  | -43  |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Economic Development (Estates)  |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 239 New Industrial Units  | -12         | -12  | -6   | -6   | -6   | -6   |             |        |       | 1      | 1        | 1    |        | 1       | 1           |             |           |      |
| Head of Legal & Democratic Services                                   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Democratic Representation   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1042 Members Allowances - Automatic Index Mechan                      |             | -7   | -7   | -7   | -7   | -7   |             |        |       |        |          |      |        |         |             |             |           |      |
| 1044 Overview & Scrutiny Panel - Budget Provision                     | -3          | -3   | -3   | -3   | -3   | -3   |             |        | 1     |        |          |      |        |         |             |             |           |      |
| Head of Operations  |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Car Parks   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1103 Parking Budget Saving  | -16         | -16  | -16  | -16  | -16  | -16  |             |        | ļ.    |        |          |      |        |         |             | Į.          | · · ·     |      |
|   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Central Services (Emergency Planning)                                 |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Emergency planning budget savings                                     |             | -23  | -23  | -23  | -23  | -23  |             | 1      | 1     | 1      | 1        |      |        | 1       | 1           | 1           | (         |      |
| Head of Planning Services   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Planning Policy and Conservation                                      |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1073 Listed Building /Conservation Grants                             |             | -8   |      |      | -8   |      |             | •      |       |        |          |      |        |         |             |             |           |      |
| 1075 Planning & Housing Strategy Efficiency Saving                    | g -17       | -17  | -17  | -17  | -17  | -17  |             | 1      | 1     |        |          |      |        |         |             | 1           |           |      |
| Head of Customer Services   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Local Taxation and Benefits   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1025 Cost of Post Office Payments                                     | -10         | -5   |      |      | -5   |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1059 NNDR Discretionary Relief  | -30         | -30  | -30  | -30  | -30  | -30  |             |        |       |        |          |      |        |         |             |             |           |      |
| Head of IMD   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Business Analysis and Project Management                              |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1102 IMD Savings & Delivering Cust Serv Strategy                      | 5           | -20  | -35  | -35  | -35  | -35  |             |        |       |        |          |      |        |         |             |             |           |      |
|   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| General Manager, OneLeisure   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Leisure Centres<br>1029 One Leisure Savings Proposals - £1,000 roundi | ing adj     | -1   |      | -1   | -1   | -1   |             |        |       |        |          |      |        |         |             |             |           |      |
| Toto - One Leisure Gavings Proposais - 21,000 Touriu                  | ing auj     |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Head of Financial Services  |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| Other Expenditure   |             |      |      |      |      |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1057 Huntingdonshire Regional College Loan                            | -15         | -13  |      |      | -9   |      |             |        |       |        |          |      |        |         |             |             |           |      |
| 1087 Group Life Insurance   | -21         | -21  | -21  | -21  | -21  | -21  |             |        |       |        |          |      |        |         |             |             |           |      |
|   |             |      |      |      |      |      | _           |        | -     | -      | -        | -    |        | -       | -           | -           |           |      |
| Total Proposed additional savings                                     | -176        | -249 | -256 | -212 | -211 | -209 | 0           | 0      | 0     | 0      | 0        | 0    | 0      | 0       | 0           | 0           | 0         |      |

|             |   |                     |           | 1           |      | ANNEX       | E - New E    | xtra Costs |       |   |       |      |       |      | 1    |             |             |             |      |
|-------------|---|---------------------|-----------|-------------|------|-------------|--------------|------------|-------|---|-------|------|-------|------|------|-------------|-------------|-------------|------|
|             |   |                     |           | REV         | ENUE |             |              |            |       | NET CA                                      | ριται |      |       | (    |      | RANTS /     |             |             | IS   |
|             |   |                     |           |             |      | F'CAST MTP  |              |            |       | CAPITAL GRANTS AND CONTRIBUTIONS F'CAST MTP |       |      |       |      |      |             |             |             |      |
|             |   | 2013                | 2014      | 2015        | 2016 | 2017        | 2018         | 2013       | 2014  | 2015  | 2016  | 2017 | 2018  | 2013 | 2014 | 2015        | 2016        | 2017        | 2018 |
| Bid         | Scheme  | 2014                | 2015      | 2016        | 2017 | 2018        | 2019         | 2014       | 2015  | 2016  | 2017  | 2018 | 2019  | 2014 | 2015 | 2016        | 2017        | 2018        | 2019 |
| No.         |   | £000                | £000      | £000        |      | £000        | £000         | £000       | £000  | £000  | £000  | £000 | £000  | £000 | £000 | <b>£000</b> | <b>£000</b> | <b>£000</b> | £000 |
|             |   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | gal & Democratic Services   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Democratic Representation Individual Electoral Registration (IER) |                     | 2         | 5           | 18   | 20          | 20           |            |       |   |       |      |       |      |      |             |             |             |      |
| 1041        |   | 0                   |           |             | 10   | 20          | 20           |            |       |   |       |      |       |      |      |             |             |             |      |
| lead of Op  | perations   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Refuse and Recycling  |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Wheeled Bins for New Properties                                   | -3                  | -4        | -10         | -17  | -28         | -31          | -36        | 255   | 135   | 130   | 110  | 55    |      | -139 | -79         | -65         | -55         |      |
| 1031        | Extra refuse round due to housing growth                          |                     | _         | _           | _    | _           |              |            |       |   |       | 10   |       |      |      | _           |             |             |      |
|             | Barka and Onon Spaces   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Parks and Open Spaces Play Equipment & Safety Surface Renewal     |                     |           |             |      |             |              |            |       |   |       |      | 21    |      |      |             |             |             |      |
| 30421       | a lay Equipment & outery outlate Renewar                          |                     |           |             |      |             |              | Î          |       |   |       |      | -     |      |      |             |             |             |      |
|             | Car Parks   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
| 1055        | Christmas Parking   | 13                  |           |             |      |             |              |            |       |   |       |      |       |      | _    |             |             |             |      |
|             |   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Vehicles and Plant  |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Vehicle fleet replacements.<br>Vehicle fleet replacements.        |                     |           |             |      |             |              | 97         | 130   | 8   | 41    | 97   | 408   |      |      |             |             |             |      |
| 886EY       | venicie neet replacements.  |                     | 1         | 1           | 1    | 1           | 1            |            |       | 1   | 1     | - 1  | 400   |      | 1    | 1           | 1           | 1           |      |
| lead of Pla | anning Services   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Development Management  |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
| <b>(1)</b>  | Wyton Airfield Development  |                     | 50        | ) 75        | 5 75 | 5           |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             |   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Car Parks   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
| 923         | Extra Car Parking, Huntingdon Town Centre                         |                     | -10       | -10         | -10  | -10         | -10          | 787        | 500   | -500  | 1     |      |       |      | -500 | 500         | ĺ           | i i         |      |
|             | Private Housing Support   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Disabled Facilities Grants  |                     |           |             |      |             |              | -507       | 200   |   |       |      | 1,250 | 57   |      |             |             |             | 4    |
|             | Repairs Assistance  | 10                  |           |             |      |             |              | 70         |       |   |       |      | 100   |      |      |             |             |             |      |
|             |   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | istomer Services  |                     |           |             |      |             |              |            |       |   |       |      |       |      |      | _           |             |             |      |
|             | Local Taxation and Benefits                                       |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
| 1100        | Loss of Admin Subsidy   |                     | 50        | 50          | 50   | 50          | 50           |            |       | -   |       |      |       |      |      | -           | 1           |             |      |
| lead of IM  | D   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Business Analysis and Project Management                          |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Business Systems  |                     |           |             |      |             |              | 34         | 5     | 5   | 5     | 5    | 200   |      |      |             |             |             |      |
|             |   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | nager, OneLeisure   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Leisure Centres   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | Future maintenance<br>St Ivo LC - Football Improvements           | 20                  |           |             |      |             |              | 7          |       |   |       |      | 550   |      | 27   | ,           | 53          |             |      |
|             | Replacement Fitness Equipment                                     | 18                  | -3        | 32          | 32   | 32          | 7            | -280       | 200   |   |       |      | 250   |      | 21   |             |             |             |      |
|             |   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
| otal New E  | Extra Costs   | 66                  | 86        | 142         | 148  | 64          | 36           | 172        | 1,290 | -352  | 176   | 222  | 2,834 | 57   | -612 | 421         | -12         | -55         | 34   |
| lote        |   |                     |           |             |      |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | It should be noted that for the Net Capital amount there was      | a £0.418m reduction | n in spen | d in 2013/1 | 14.  |             |              |            |       |   |       |      |       |      |      |             |             |             |      |
|             | There is the potential for future developer contributions to ne   |                     |           |             |      | el of contr | ibution is n | ot known   |       |   |       |      |       |      |      |             |             |             |      |

|                   |   |                      |                      |                      |                      | A                    | NEX F - Re           | ephasing             |                      |                      |                      |                                  |                      |                      |                      | 1                    |                      |                      |                      |
|-------------------|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|                   |   |                      | REVENUE NET CAPITAL  |                      |                      |                      |                      |                      |                      |                      |                      | CAPITAL GRANTS AND CONTRIBUTIONS |                      |                      |                      |                      |                      |                      |                      |
|                   |   |                      |                      |                      |                      | F'CAST MTP           |                      |                      |                      |                      | F'CAST MTP           |                                  |                      |                      |                      |                      |                      |                      |                      |
| Bid<br>No.        | Scheme  | 2013<br>2014<br>£000 | 2014<br>2015<br>£000 | 2015<br>2016<br>£000 | 2016<br>2017<br>£000 | 2017<br>2018<br>£000 | 2018<br>2019<br>£000 | 2013<br>2014<br>£000 | 2014<br>2015<br>£000 | 2015<br>2016<br>£000 | 2016<br>2017<br>£000 | 2017<br>2018<br>£000             | 2018<br>2019<br>£000 | 2013<br>2014<br>£000 | 2014<br>2015<br>£000 | 2015<br>2016<br>£000 | 2016<br>2017<br>£000 | 2017<br>2018<br>£000 | 2018<br>2019<br>£000 |
| Head of I         | egal & Democratic Services  |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 894<br>895        | Document Centre<br>Replacement Equipment Document Centre<br>Multi-functional Devices                                |                      |                      |                      |                      |                      |                      | -34<br>-80           | 22<br>80             | -12                  | 2                    | 25<br>-80                        | 12<br>80             |                      |                      |                      |                      |                      |                      |
| Head of I         | Environmental and Community Services  |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 952               | Community Initiatives<br>Loves Farm Community Centre  |                      |                      |                      |                      |                      |                      | -60                  | 37                   |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| Head of (         | Derations   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 948               | Refuse and Recycling<br>Provision for Bin Replacements  |                      |                      |                      |                      |                      |                      | -9                   | -6                   | -6                   | 0                    | 0                                | 75                   |                      |                      |                      |                      |                      |                      |
|                   | Pool Cars   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 1026              | Pool Cars   |                      |                      |                      |                      |                      |                      | 60                   |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
|                   | Planning Services<br>Development Management<br>RAF Alconbury Development  | -75                  | 75                   |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
|                   | Economic Development  |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 224<br>401<br>850 | Town Centre Developments<br>Huntingdon Town Centre Development<br>Huntingdon West Development (Housing Growth Fund) | -86                  | 86                   |                      |                      |                      |                      | -94<br>10<br>-23     | -80<br>941           | 74<br>-200           |                      |                                  | -200                 | -5338                | -300                 | 200                  | 200                  | 200                  | 200                  |
| 869               | Private Housing Support<br>Social Housing Grant   |                      |                      |                      |                      |                      |                      | 2                    |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| Head of           | Environmental Management  |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
|                   | Environmental Health (Energy Efficiency)<br>Environment Strategy Funding  | _                    |                      |                      |                      |                      |                      | 3                    | 50                   |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 879<br>880<br>918 | Sustainable Homes Retrofit<br>Building Efficiency Improvements (Salix Grant)  | 10                   | 28                   | 42                   | 47                   | 29                   | 29                   | 415                  | -45                  | -180<br>-36          | -235<br>5            | 37                               |                      | -415                 |                      | 180                  | 235                  |                      |                      |
| 1011              | Environmental Improvements<br>Chequers Court Public Realm   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      | -240                 | -258                 | 498                  |                      |                      |                      |
|                   | Offices   | _                    |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 890               | Headquarters  |                      |                      |                      |                      |                      |                      | 420                  | -300                 | -120                 |                      |                                  |                      | -420                 | 300                  | 120                  |                      |                      |                      |
| Head of (         | Customer Services<br>Local Taxation and Benefits  |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| 1017              | Council Tax support module  |                      |                      |                      |                      |                      |                      | 35                   |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| Head of I         | -<br>inancial Services<br>Other Expenditure   |                      |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
|                   | Pay Protection Contingency  | -320                 | 320                  |                      |                      |                      |                      |                      |                      |                      |                      |                                  |                      |                      |                      |                      |                      |                      |                      |
| Total Rep         | phasing   | -471                 | 509                  | 42                   | 47                   | 29                   | 29                   | 618                  | 699                  | -480                 | -183                 | -218                             | -33                  | -6,413               | -258                 | 998                  | 435                  | 200                  | 200                  |

|            |   |        |      |      |      | ANNEX | G - Technic | cal and Oth | ner  |       |        |          |            |      |         |      |      |           |      |
|------------|---|--------|------|------|------|-------|-------------|-------------|------|-------|--------|----------|------------|------|---------|------|------|-----------|------|
|            |   |        |      | REV  | ENUE |       | <u> </u>    |             |      | NET C | APITAL | <u> </u> |            |      | CAPITAL |      |      | RIBUTIONS |      |
|            |   | F'CAST |      |      | MTP  |       |             | F'CAST      | МТР  |       |        |          | F'CAST MTP |      |         |      |      |           |      |
|            |   | 2013   | 2014 | 2015 | 2016 | 2017  | 2018        | 2013        | 2014 | 2015  | 2016   | 2017     | 2018       | 2013 | 2014    | 2015 | 2016 | 2017      | 2018 |
| Bid        | Scheme  | 2014   | 2015 | 2016 | 2017 | 2018  | 2019        | 2014        | 2015 | 2016  | 2017   | 2018     | 2019       | 2014 | 2015    | 2016 | 2017 | 2018      | 2019 |
| No.        |   | £000   | £000 | £000 | £000 | £000  | £000        | £000        | £000 | £000  | £000   | £000     | £000       | £000 | £000    | £000 | £000 | £000      | £000 |
|            |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Directors and Corporate Office                              |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Economic Development (Estates)                              | 45     |      |      | 00   | 00    |             | 000         |      |       |        |          |            |      |         |      |      |           |      |
| 1049       | Invest to Save Proposal - Highlode (Ramsey)                 | -15    | -23  | -23  | -23  | -23   | -23         | 263         |      |       | 1      |          | 1          |      |         |      |      |           |      |
| Head of F  | nvironmental and Community Services                         |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Leisure Policy and Development                              |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | DASH Sport England Lottery Fund                             | 0      | 0    | 0    | 0    |       |             |             |      |       | ·      | ·        |            |      |         |      |      |           |      |
|            |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Operations  |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Countryside   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
| 1053       | Flail Mower - Countryside                                   | -12    |      |      |      |       |             | 12          |      |       |        |          |            |      |         |      |      |           |      |
|            |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Parks and Open Spaces                                       |        |      |      |      |       |             |             |      |       |        |          |            |      |         | ļ    |      |           |      |
| 1097       | S.106 Play Area Projects                                    | -75    | -47  |      |      |       |             | 75          | 47   |       |        |          |            |      |         |      |      |           |      |
| Head of F  | lanning Services  |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Private Housing Support                                     |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Two replacement static caravans                             | -30    |      |      |      |       |             | 30          |      |       |        |          |            |      |         |      |      |           |      |
| ₩<br>2004  |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
| Head of C  | Customer Services   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Local Taxation and Benefits                                 |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
| 1104       | Lower Bad Debt Provision Contributions                      | -177   | -177 | -177 | -177 | -177  | -177        |             |      |       |        |          |            |      |         |      |      |           |      |
|            |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | nvironmental Management                                     |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Environmental Mgmt Management Budget                        | 45     | 4.5  | 4.0  | 45   | 47    | 45          |             |      |       |        |          |            |      |         |      |      |           |      |
| 1035       | Removal of charge to capital (legacy cost pursuant to Servi | 15     | 15   | 15   | 15   | 15    | 15          |             |      |       |        |          |            |      |         |      |      |           |      |
| General N  | lanager, OneLeisure   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Leisure Centres   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | St Neots LC Development                                     |        |      | 60   | 60   | 60    | 60          |             |      | -250  |        |          |            |      |         |      |      |           |      |
|            | Replacement Fitness Equipment                               |        |      | -60  | -60  | -60   | -60         |             |      | 250   |        |          |            |      |         |      |      |           |      |
|            |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | cated Items   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
|            | Other Items   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
| 1098       | Correction of contingency and internal recharges            | -101   | -21  | -21  | -21  | -21   | -21         | 1           |      |       |        |          |            |      |         |      |      |           |      |
|            |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |
| Total Tecl | hnical and Other  | -395   | -253 | -206 | -206 | -206  | -206        | 380         | 47   | 0     | 0      | 0        | 0          | 0    | 0       | 0    | 0    | 0         | 0    |
|            |   |        |      |      |      |       |             |             |      |       |        |          |            |      |         |      |      |           |      |

| ANNEX H - Summary of Variations for 2014/15 Budget  |        |            |            |            |           |            |            |             |      |          |           |          |        |                                  |             |      |        |      |
|---|--------|------------|------------|------------|-----------|------------|------------|-------------|------|----------|-----------|----------|--------|----------------------------------|-------------|------|--------|------|
|   |        |            |            |            |           |            |            |             |      |          |           |          |        |                                  |             |      |        |      |
|   |        | REVENUE    |            |            |           |            |            | NET CAPITAL |      |          |           |          |        | CAPITAL GRANTS AND CONTRIBUTIONS |             |      |        |      |
|   | F'CAST | T MTP F    |            |            |           | F'CAST     |            |             | MTP  |          |           | F'CAST   |        |                                  | MTP         |      |        |      |
|   | 2013   | 2014       | 2015       | 2016       | 2017      | 2018       | 2013       | 2014        | 2015 | 2016     | 2017      | 2018     | 2013   | 2014                             | 2015        | 2016 | 2017   | 2018 |
|   | 2014   | 2015       | 2016       | 2017       | 2018      | 2019       | 2014       | 2015        | 2016 | 2017     | 2018      | 2019     | 2014   | 2015                             | 2016        | 2017 | 2018   | 2019 |
|   | £000   | £000       | £000       | £000       | £000      | £000       | £000       | £000        | £000 | £000     | £000      | £000     | £000   | £000                             | <b>£000</b> | £000 | £000   | £000 |
|   | -13    | 202        | 202        | 202        | 041       | 245        | 02         | 40          | -40  | 70       | 10        | 10       | 0      | 0                                | 0           | 0    | 0      | 0    |
| ANNEX A - BASE budget proposed variations<br>ANNEX B - BASE saving progress/proposed variations | -13    | 393<br>108 | 282<br>116 | 223<br>111 | 241<br>76 | 245<br>152 | -93<br>406 | -40<br>-64  | -40  | -70<br>0 | 10<br>-44 | 10<br>45 | -168   | 0                                | 0           | 0    | 0<br>0 | 0    |
| ANNEX C - Targeted Savings  | -333   | -1,313     | -1,652     | -1,813     | -1,841    | -1,841     | 400        | -04         | 2    | 150      | -44       | 45       | - 108  | 0                                | 0           | 0    | 0      | 0    |
| ANNEX D - Proposed additional savings   | -176   | -249       | -1,052     | -1,013     | -1,041    | -209       | 0          | 0           | 2    | 0        | 00        | 0        | 0      | 0                                | 0           | 0    | 0      | 0    |
| ANNEX E - New Extra Costs   | 66     | 86         | 142        | 148        | 64        | 36         | 172        | 1,290       | -352 | 176      | 222       | 2,834    | 57     | -612                             | 421         | -12  | -55    | 347  |
| ANNEX F - Rephasing   | -471   | 509        | 42         | 47         | 29        | 29         | 618        | 699         | -480 | -183     |           | -33      | -6,413 | -258                             | 998         | 435  | 200    | 200  |
| ANNEX G - Technical and Other   | -395   | -253       | -206       | -206       | -206      | -206       | 380        | 47          | 0    | 0        | 0         | 0        | 0      | 0                                | 0           | 0    | 0      | 0    |
| Other Forecast savings  | -935   |            |            |            |           |            |            |             |      |          |           |          |        |                                  |             |      |        |      |
| less 2018/19 Capital Provision  |        |            |            |            |           |            |            |             |      |          |           | -3,347   |        |                                  |             |      |        |      |
| less Additional Carry-Forward from 2012/13  |        |            |            |            |           |            | -707       |             |      |          |           |          |        |                                  |             |      |        |      |
| Total   | -1,886 | -719       | -1,532     | -1,702     | -1,848    | -1,794     | 776        | 1,934       | -870 | 73       | 35        | -491     | -6,524 | -870                             | 1,419       | 423  | 145    | 547  |
|   |        |            |            |            |           |            |            |             |      |          |           |          |        |                                  |             |      |        |      |

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## Agenda Item 4

Public Key Decision – No

#### HUNTINGDONSHIRE DISTRICT COUNCIL

| Title:               | Treasury Management<br>Review of Performance: 6 Monthly Review |
|----------------------|--|
| Meeting/Date:        | Overview and Scrutiny (Economic Well-Being)<br>5 December 2013 |
| Executive Portfolio: | Resources: Councillor J A Gray                                 |
| Report by:           | Assistant Director (Finance and Resources)                     |
| Ward(s) affected:    | All Wards  |

#### **Executive Summary:**

In February 2013 the council adopted the 2013/14 Treasury Management Strategy. The Strategy requires members to be kept up to date in respect of treasury management activity for the first half of the year, including investment and borrowing activity and treasury performance.

#### Recommendation(s):

It is recommended that Overview and Scrutiny notes the report and recommends the report to Cabinet and then to Council.

## 1. PURPOSE

1.1 To update members, in line with best practice and prescribed Treasury Management guidance, on treasury management activity for the first half of the year, including investment and borrowing activity and treasury performance.

## 2. TREASURY MANAGEMENT STRATEGY

- 2.1 The Council approved the 2013/14 treasury management strategy at its meeting on 20 February 2013.
- 2.2 All treasury management activity undertaken during the period complied with the CIPFA Code of Practice and relevant legislative provisions.
- 2.3 The investment strategy is to invest any surplus funds in a manner that balances low risk of default by the borrower with a fair rate of interest. The Council's borrowing strategy permits borrowing for cash flow purposes and funding current and future capital expenditure over whatever periods are in the Council's best interests.

## 3. TREASURY MANAGEMENT ACTIVITY

### **Cash Flow Management**

- 3.1 The vast majority of activity over the past 6 months has been in managing short term fluctuations in cash flow by borrowing or investing for periods that ensure sustainable cash liquidity and at cost that is the most economically advantageous for the council.
- 3.2 Much of the investment activity has been in liquidity accounts. These accounts offer two clear advantages considering the current investment market:
  - One of the primary Treasury Management objectives is the security of funds invested; because these accounts allow immediate access to funds this reduces the risk of default.
  - These accounts provide a fair return on amounts invested.
- 3.3 There have also been deficits at various times over the period which has required the council to borrow temporarily from other Local Authorities at low rates (typically between 0.27% and 0.40%), the maximum period or borrowing has been 38 days.

### Long Term Borrowing and Investments

- 3.4 During the period the council has made available the following investment facilities:
  - £1.500m to Huntingdon Regional College, which has been back-to-back funded by long-term borrowing for the same amount from the Public Works Loans Board (PWLB).
  - £0.300m to Huntingdon Gym. However the first tranche of £75,000 was invested in early October.
  - £0.012m to Alconbury Parish Council.

With regard to the investments in Huntingdon Gym and Alconbury Parish Council, these are currently being financed from within the Councils own working capital.

3.5 As at the 30 September the council had short and long term external investments of £13.3m and borrowing of £17.5m. The following table summarises the transactions during the period and further details analysis is shown in Appendix 1.

| 2012/13<br>£m |   |  | 2013/14<br>£m |  |  |  |  |  |  |  |
|---------------|---|--|---------------|--|--|--|--|--|--|--|
| 10.4          | Investments   | - as at 31 <sup>st</sup> March                   | 6.4           |  |  |  |  |  |  |  |
| (101.6)       |   | <ul> <li>matured in period</li> </ul>            | (58.9)        |  |  |  |  |  |  |  |
| 106.2         |   | <ul> <li>arranged in period</li> </ul>           | 65.8          |  |  |  |  |  |  |  |
| 15.0          |   | - as at 30 <sup>th</sup> September               | 13.3          |  |  |  |  |  |  |  |
| (14.5)        | Borrowing   | - as at 31 <sup>st</sup> March                   | (16.0)        |  |  |  |  |  |  |  |
| 26.4          |   | <ul> <li>matured/repaid in<br/>period</li> </ul> | 20.5          |  |  |  |  |  |  |  |
| (21.9)        |   | - arranged in period                             | (22.0)        |  |  |  |  |  |  |  |
| (10.0)        |   | - as at 30 <sup>th</sup> September               | (17.5)        |  |  |  |  |  |  |  |
| (4.1)         | Net investments at 31 <sup>st</sup> March (9.6)     |  |               |  |  |  |  |  |  |  |
| 5.0           | Net investments at 30 <sup>th</sup> September (4.2) |  |               |  |  |  |  |  |  |  |

## 4. PERFORMANCE – INTEREST RETURN

- 4.1 The portfolio comprises of a mixture of short-term investments and temporary borrowing to manage cash flow. With regard to long term borrowing, £10.0m was borrowed from the PWLB in December 2008 at 3.9% and was temporally invested in two £5.0m packages, the first maturing in December 2012 and the second, which was invested with the Skipton Building Society at 4.85%, will mature in December 2013. The other £5.0m block has been absorbed into the council's working capital.
- 4.2 As noted above, the council borrowed a further £1.5m from the PWLB for 10 years, this was borrowed in August 2013 at 2.24% (2.44% less the 0.2% certainty rate). The investment with Huntingdonshire Regional College allows the council to make a small return on the cost of borrowing over the life of the investment.
- 4.3 To give an indication of net investment performance, the summary below, excludes the above long-term investments and borrowing to give a fairer comparison with the current benchmark of the 7 day rate.

| FC  | SHORT-TERM PERFORMANCE<br>FOR THE 6 MONTHS APRIL 2013 – SEPTEMBER 2013 |           |                   |               |               |  |  |  |  |  |  |  |  |
|---|--|-----------|-------------------|---------------|---------------|--|--|--|--|--|--|--|--|
| Variation Managed Funds                                       |  |           |                   |               |               |  |  |  |  |  |  |  |  |
| Net<br>investments  | Performance  | Benchmark | from<br>benchmark | 1 April<br>£m | 30 Sept<br>£m |  |  |  |  |  |  |  |  |
| Excluding<br>Skipton and<br>Huntingdon<br>Regional<br>College | 0.54%  | 0.16%     | +0.38%            | 4.6           | (0.8)         |  |  |  |  |  |  |  |  |

## 5. PERFORMANCE – AGAINST BUDGET IN 2013/14

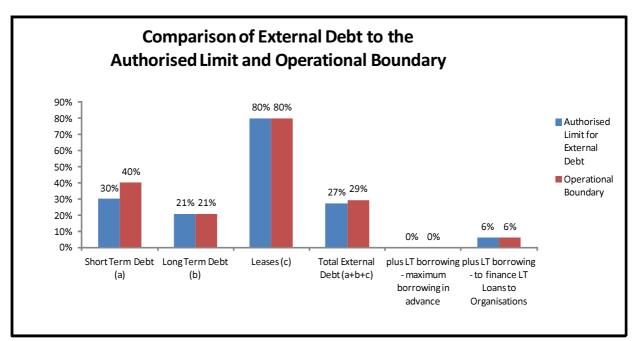
5.1 The latest forecast outturn is for the net cost of interest to be under budget by £33,000 (net cost of £0.206m against a budget of £0.239m). The small saving is attributable to a combination of low borrowing interest rates (especially between local authorities), delays in capital expenditure and higher than expected revenue reserves.

## 6 PRUDENTIAL INDICATORS

## 6.1 **Operational Boundary and Authorised Limit for External Debt**

The Authorised Limit for External Debt is the maximum external debt that the Council is authorised to borrow, whereas the Operational Boundary is an "early indicator" of when the Council is getting close to the Authorised Limit. As shown in the table below, currently the Council is well within the limits for both the Authorised Limit and Operational Boundary.

|  | 2013/14             | Estimate                | 2013/14<br>To Date |
|--|---------------------|-------------------------|--------------------|
|  | Authorised<br>Limit | Operational<br>Boundary |                    |
|  | £m                  | £m                      | £m                 |
| Short Term Debt  | 20.0                | 15.0                    | 6.0                |
| Long Term Debt   | 48.0                | 48.0                    | 10.0               |
| Leases   | 5.0                 | 5.0                     | 4.0                |
| Total External Debt  | 73.0                | 68.0                    | 20.0               |
| Plus Long Term based on the maximum borrowing in advance                   | 14.0                | 14.0                    | 0.0                |
| Plus Long term borrowing to<br>finance Long Term Loans to<br>Organisations | 25.0                | 25.0                    | 1.5                |



## 7 TREASURY MANAGEMENT INDICATORS

7.1 The Council measures its exposures to certain treasury management risks with the following indicators which generally relate to the position as at 30 September.

## 7.2 Interest rate exposures

This indicator prescribes the exposure to fixed and variable interest rates in respect of borrowing and investment activity.

All borrowing and investments are within the approved exposure limits.

|                                  |          | Li   | mits | Actual       |
|----------------------------------|----------|------|------|--------------|
|                                  |          | Max. | Min. | Sept<br>2013 |
| Borrowing:<br>longer than 1 year | Fixed    | 100% | 75%  | 100%         |
|                                  | Variable | 25%  | 0%   | 0%           |
| Investments:                     |          |      |      |              |
| longer than 1 year               | Fixed    | 100% | 100% | 100%         |
|                                  | Variable | 0%   | 0%   | 0%           |

All borrowing and investing for less than one year is variable by definition.

## 7.3 Maturity structure of borrowing

This indicator prescribes the limits within which the Council can borrow to either maintain effective cash flow or to cover capital expenditure.

All borrowing is within the approved limits.

| Borrowing                       | Upper<br>Limit | Lower<br>Limit | Actual |
|---------------------------------|----------------|----------------|--------|
| Under 12 months                 | 86%            | 0%             | 34%    |
| 12 months and within 24 months  | 86%            | 0%             | 0%     |
| 24 months and within five years | 86%            | 0%             | 0%     |
| Five years and within 10 years  | 86%            | 0%             | 9%     |
| 10 years and above              | 100%           | 14%            | 57%    |

# 7.4 Investment repayment profile – limit on the value of investments that cannot be redeemed within 364 days

The purpose of this indicator is to control the Council's exposure to the risk of incurring losses by seeking early repayment of its investments.

The total principal sums invested beyond 364 days are within the approved limits.

|   | 2013/14<br>£m | 2014/15<br>£m | 2015/16<br>£m |
|---|---------------|---------------|---------------|
| Limit on investments over 364 days as at 31 March each year.      | 32.6          | 33.2          | 33.2          |
| Actual principal invested beyond year end as at 30 September 2013 | 1.512         | 1.512         | 1.512         |

### 8. LEGAL IMPLICATIONS

8.1 None, on the basis of the statement in paragraph 2.2.

## 9. **RESOURCE IMPLICATIONS**

9.1 The resource implications are noted within this report.

### 10 REASONS FOR THE RECOMMENDED DECISIONS

10.1 It is recommended that Overview and Scrutiny notes the report and recommends the report to Cabinet and then to Council.

### 11. LIST OF APPENDICES INCLUDED

Appendix 1 – Investments and Borrowing as at 30 September 2013

### BACKGROUND PAPERS

Working papers in Financial Services

## CONTACT OFFICER

Steve Couper, Assistant Director (Finance and Resources) © 01480 388103

Clive Mason, Accountancy Manager © 01480 388157

## Investments as at 30 September 2013

|                                  |                      | £m     | Investment<br>date | Rate<br>% | Repayment<br>date |
|----------------------------------|----------------------|--------|--------------------|-----------|-------------------|
| Term Deposits                    |                      |        |                    |           |                   |
| Skipton Building Society         | Temporary investment | 5.000  | 19/12/08           | 4.85      | 19/12/13          |
|                                  | of PWLB              |        |                    |           |                   |
|                                  | borrowing            |        |                    |           |                   |
| Alconbury Parish Council         |                      | 0.012  | 08/07/13           | 0.05      | 08/07/16          |
| Huntingdonshire Regional College |                      | 1.500  | 05/08/13           | 3.34      | 05/08/23          |
| Liquidity Accounts               |                      |        |                    |           |                   |
| Cambridge Building Society       |                      | 3.000  | 16/09/13           | 0.50      | call              |
| Ignis Liquidity Fund             |                      | 2.000  | 24/09/13           | 0.49      | call              |
| NatWest                          |                      | 1.760  | 30/09/13           | 0.50      | call              |
| TOTAL                            |                      | 13.272 |                    |           |                   |
|                                  |                      |        |                    |           |                   |

\* The above investment profile does not include the £75,000 investment in Huntingdon Gym as this investment was not taken out until October 2013.

## Borrowing as at 30 September 2013

|                               | £m     | Borrowing date | Rate<br>% | Repayment<br>date |
|-------------------------------|--------|----------------|-----------|-------------------|
| Long Term                     |        |                |           |                   |
| PWLB                          | 1.500  | 07/08/13       | 2.44      | 07/08/23          |
| PWLB                          | 5.000  | 19/12/08       | 3.91      | 19/12/57          |
| PWLB                          | 5.000  | 19/12/08       | 3.90      | 19/12/58          |
| Short Term                    |        |                |           |                   |
| Worcestershire County Council | 5.000  | 11/09/13       | 0.30      | 09/10/13          |
| Shropshire Council            | 1.000  | 11/09/13       | 0.30      | 11/10/13          |
| TOTAL                         | 17.500 |                |           |                   |

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# Agenda Item 5

Public Key Decision - Yes

#### HUNTINGDONSHIRE DISTRICT COUNCIL

| Title/Subject Matter: | National Non Domestic Rating- Changes to Discretionary<br>Policy |
|-----------------------|--|
| Meeting/Date:         | Cabinet – 12 December 2013<br>COMT – 2 December 2013             |
| Executive Portfolio:  | Customer Services  |
| Report by:            | Head of Customer Services  |
| Ward(s) affected:     | All  |

#### **Executive Summary:**

Following a consultation process earlier this year the Government announced their intention to provide a temporary "exemption" for newly built and unoccupied non domestic properties from 1 October 2013 until 30 September 2016.

As this is a temporary measure they do not propose to change the exemption regulations, but instead will provide the exemption by reimbursing billing authorities that use their discretionary rate relief powers (under Section 47 of the Local Government Finance 1988) for the local share of the discretionary relief (by using a grant under Section 31 of the Local Government Act 2003).

Through this mechanism, central government will guarantee to reimburse local government (both billing authorities and those major precepting authorities within the rates retention system) for the cost to them under these specific circumstances.

#### Recommendation:

It is recommended that:

• That Cabinet approve the award of 100% (Section 47) Discretionary Rate Relief where the newly built non domestic property meets the full qualifying criteria.

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## 1. WHAT IS THIS REPORT ABOUT/PURPOSE?

1.1 The purpose of this report is to enable members to make an informed decision on the proposed "exemption" for new built and unoccupied non domestic properties from 1 October 2013 which remain unoccupied beyond the 3 month (or 6 month- for Industrial properties) period which is currently covered by existing regulations.

## 2. WHY IS THIS REPORT NECESSARY/BACKGROUND

- 2.1 Central Government do not propose to change the existing regulations i.e. "The Non Domestic Rating (Unoccupied Property) (England) Regulations 2008" because they say this is a temporary measure only.
- 2.2 Instead they are asking that local authorities use their discretionary rate relief powers under Section 47 of the Local Government Act 1988, and that requires a change to the Council's discretionary policy.

## 3. OPTIONS CONSIDERED/ANALYSIS

3.1 Other options could be to either decline to grant the exemption by way of discretionary rate relief, or vary the level of the relief but this would not help the ratepayers nor encourage developers to complete new non domestic building works. Most importantly, if the council does not grant the relief to the full extent of the Governments intention it will not be 100% reimbursed by way of grant.

### 4. KEY IMPACTS/RISKS? HOW WILL THEY BE ADDRESSED?

- 4.1 It will be for individual billing authorities to grant relief and to ensure that each application fully meets the qualifying criteria, and obviously the payment of the grant, paid in arrears by the government, will be subject to full external audit. Accordingly there will be an administrative and cost burden to the council which does not appear to have been addressed by central government at this time. The biggest risk is the unlikely outcome that the government does not honour its guarantee of 100% reimbursement.
- 4.2 This position is further complicated by the proposal that the owner can benefit from multiple unoccupied periods between tenants during the 18 month period, and billing authorities must also ensure that the rules on the maximum amount of "state aid" are not breached.

## 5. WHAT ACTIONS WILL BE TAKEN/TIMETABLE FOR IMPLEMENTATION

5.1 If agreed, a comprehensive checklist of all the relevant circumstances matching the qualifying criteria will be prepared for each application, awards will be separately identified in the accounts and reimbursement claimed as part of the non domestic rates year end reconciliations (and again subject to external audit). It must also be presumed that government will amend the relevant billing regulations in time for annual billing in March 2014.

## 6. LINK TO THE LEADERSHIP DIRECTION

6.1 This policy change will meet the aim of generating business growth in the district by encouraging developers to build and complete business premises.

## 7. CONSULTATION

7.1 There is no requirement for any consultation exercise on policy changes on discretionary rate relief

## 8. LEGAL IMPLICATIONS

8.1 There is no legal implication other than for the decision to be formally resolved in order to amend the Discretionary Relief policy. The Head of Customer Services already holds Delegated Authority to grant discretionary relief under the Council's policy.

### 9. **RESOURCE IMPLICATIONS**

- 9. 1 As outlined above there is a significant burden for the business rates team, and in terms of accounting and completing external audit (which may also increase audit fees), it would have certainly been simpler and less of a financial risk had the government amended the appropriate regulations albeit for a temporary period.
- 9.2 The cost of reliefs awarded by the Council will be reimbursed by the government; therefore there is no net cost to the Council.

## 10 REASONS FOR THE RECOMMENDED DECISIONS

10.1 The recommendation will encourage, it is hoped, developers/owners to complete new business premises, at least in the short term.

#### **Recommendation:**

Based on the information contained within this report, it is recommended that Cabinet agrees :

To include 100% discretionary rate relief for qualifying newly built domestic rating properties completed from 1 October 2013 to 30 September 2013, for a maximum period of up to 18 months.

### 11. LIST OF APPENDICES INCLUDED

None

### BACKGROUND PAPERS

- Summary of consultation responses and Government response- 11 September 2013
- Guidance: Business Rates New Build Empty Property- 11 September 2013

### CONTACT OFFICER

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